# THE FULL HOUSE TRADER MONTHLY FORECAST

August, 2007 Edition Aug. 21, 2007



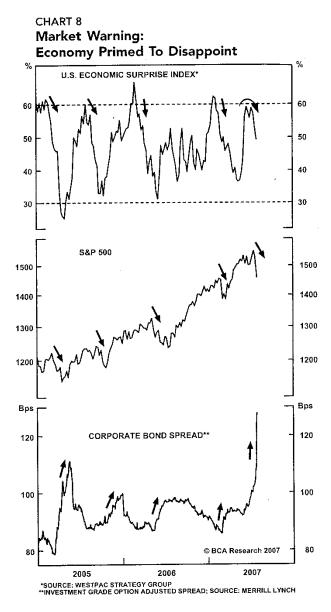
Timing the peak in swap spreads will be crucial to boosting exposure to high-quality assets. We are already slightly overweight CMBS and non-housing related ABS, but neutral on MBS. The Lehman MBS index lost an astounding 50 basis points versus Treasurys last week as spreads widened, and volatility surged (Chart 7). As a consequence however, the outlook for MBS has improved dramatically and we expect to move back to an overweight allocation very soon.

Bottom Line: Contagion from the U.S. subprime lending debacle has finally spread across nearly all risky asset classes. Corporate bonds have been hardest hit and we maintain an underweight allocation. In contrast, high-quality assets have less reason to support the current excessively-wide spread levels and we recommend maintaining overweight allocations to CMBS and ABS. Mortgage -backed securities have suffered severe losses during the past two weeks and we expect an opportunity shortly to move back to overweight.

# **ECONOMY AND INFLATION**

A string of positive economic surprises had helped the financial markets to shrug off subprime woes up until the past week. The danger in the near run for risky assets is that economic surprises will be negative. Chart 8 shows the Westpac Surprise Index, a measure of the percentage of economic releases that beat Bloomberg consensus estimates in the previous eight weeks. The index climbed to the high end of its range this spring, but has recently rolled over. Similar episodes of diminishing good news have corresponded with pullbacks in both the equity and corporate bond markets.

We expect negative surprises ahead because consumers will retrench further in the face of a weak housing market and record energy prices. Our models of various economic variables signal that disappointments are in the pipeline. For example,



durable goods orders have been sluggish since late 2006 and the June data showed that companies remain cautious (Chart 9). Although the ISM manufacturing survey has ticked up in recent months, our investment model heralds at least another six months of decelerating growth. Importantly, recent grim housing news will reinforce the corporate sector's wariness in terms of investment, and could finally dent payroll gains.

Meanwhile, our payroll model (bottom panel, **Chart 9**) heralds a further slowdown in the growth rate to below 1% by yearend, enough



"SURPRISE INDEX" OF NEGATIVE ECON, REPERTS.

# Growth in U.S. Payrolls Slows

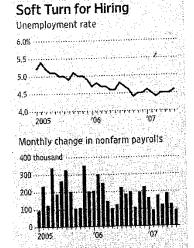
Jobless Rate Inches Up To 4.6%, Another Sign Of Weakening Economy

By SUDEEP REDDY And GREG IP

WASHINGTON-Weaker economic growth over the past year finally caught up with the job market in July as hiring slowed and the unemployment rate inched up.

The softer demand for labor comes amid other signs of weakness: tepid reports on manufacturing, a sharp slowdown in consumer spending and turbulence in equity and credit markets.

"The economy is slowing a little



complacent about risk and a return to normal pricing of risk was inevitable. Officials in general are deeply reluctant to give any impression they'd cut rates to stabilize the market if the economy wasn't at risk.

Even if the Fed in its postmeeting statement retains its bias toward inflation, it might acknowledge greater downside risks to the economy, a step that would nudge its stance closer to neutral. Neutral means the risks of weaker growth and higher inflation are balanced. The Fed would likely move to neutral before considering a rate cut, unless economic conditions deteriorated dramatically.

If the statement barely changes, it would signify a widening gulf in perceptions between the Fed and more pessimistic market participants. "I am finding this Fed attitude of 'What,

# Shoppers Held Back in July

Retailers' Weak Sales Show Impact of Tumult In the Housing Market

By James Covert

The back-to-school shopping sea-

## Back-to-School Daze?

Retail sales for July 2007

	July sales		stores <sup>1</sup>	
Discounters	in millions	Chg. from year ago	Chg. from year ago	
Wal-Mart <sup>1</sup>	\$26,999.0		+1.9%	
Cantan?	E 020 0	111 0	. 7 0	

52-week share price

Costco Yesterday: \$63,24, down 2.6%

# Auto Makers Slice '07 Sales Foreca

Ford CEO Considers Lowering Output; GM May Cut Prices

and slumping construction activity have dented demand.

For now, both Ford and GM are maintaining their current production forecasts. Mr. Mulally said Ford would decide in the first week of Sentember · What's Happening: The top three auto makers in the U.S. lowered their sales forecasts.

\* What's Behind It: Housing and credit-market woes are

lower incentive spending, but the auto maker intends to defend its perch in the declining, but profitable, pickup market.

"The consumer's hurting. We can't be in a position where we're not competitive," said Maria GMPs ton sales ex-

# Growth Slows at Transport Fire



UPS, Burlington Northern Cite Slump in Shipments: Outlook Dim for Peak Period

By Corey Dade And Daniel Machalaba

tainty about the United Darcel Service Par strength of the coming period, when trains, trucks, planes and ships are packed with goods from Asia and other overseas markets ahead of the holiday shopping season.

Many consumers,

omited	Parcei	Service	Daily closes
			\$78
Net: 🎄 4.	1%	(UPS)	\$74.68
	2Q'07	2Q'06	Man 1374
Net:+	1,104	1,061	A AL
EPS (\$):	1.04	0.97	<b>~₩</b> 70.
Est (\$):	1.03		
Rev:+	12,189	11,736	1. 1. 1. 1. 66.

20'07 20'06

Divisional breakdown;+

Canadian Pacific Railway Ltd., Calgary, Alberta, reported second-quarter net income fell 30%, largely because of a tax benefit in the year-earlier period but also due to a 26-day strike by track mainte-U.S. Pkg 7,579 7,462 | Supply&Frght 2,110 2,041 nance workers and the

ng

U.S. BOND STRATEGY - WEEKLY BULLETIN AUGUST 6, 2007 7

ertheless, the models provide a good indication of whether the recent flight to quality is overdone relative to the underlying fundamentals, and thus presents a buying opportunity, or whether the selloff has merely restored a measure of value to an overbought market.

In conclusion, a short term buying opportunity in corporate bonds may be imminent, at least in the high quality issues. Nevertheless, we continue to advocate an underweight allocation for the time being. While some of the subprime mortgage market's problems have been discounted, problems in the Alt-A arena have not, and the ongoing correction in housing may yet deliver a few unpleasant surprises. Another wave of risk aversion seems likely, especially given that investment banks are reportedly saddled with \$400 billion in low quality paper that they are struggling to unload. As noted above, broker spreads (and share prices) may ultimately provide the best clue as to when to add risk.

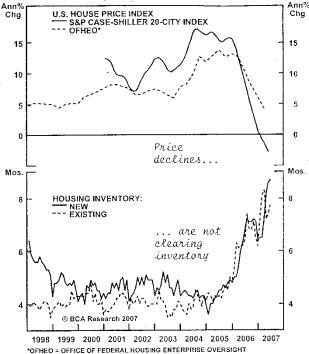
Bottom Line: Asset allocators should remain underweight corporates versus government bonds. Traders may receive a buying opportunity in corporates, but should wait until after higher default rates on Alt-A mortgage loans are discounted.

# **ECONOMY AND INFLATION**

Pending home sales bounced slightly in June, but this will likely prove to be another false bottom in the U.S. housing market. The latest reading from Case-Shiller shows that home prices continue to fall, with the average price now down to autumn 2005 levels (Chart 8). The worrying part is that price declines are still not clearing the market; inventories of new and existing homes are holding at high levels.

The current bear market in housing is now about 1½ years old. Previous bear markets at the national level lasted 4-5 years in terms of housing





starts and existing home sales. The downward adjustment in real home prices lasted even longer. An analysis of housing corrections at the State level published in a Special Report<sup>1</sup> last year showed that the downturns were shorter and shallower if the unemployment rate did not rise. Currently, payrolls are holding up well and the unemployment rate is low by historical standards, leaving hope that home sales will soon bottom. Unfortunately, the high level of inventories suggests that house prices have more downside.

The drag on real GDP growth from slowing residential investment is near a peak and will gradually fade, even if we make the bearish assumption that housing starts drop by another 20% from current levels over the next year (Chart 9). Nonetheless, what is more important is the fallout on consumer spending, which faces headwinds outside of housing: rising interest payments (including ARM resets), high energy prices and continuing negative geopolitical news.

<sup>&</sup>quot;U.S. Housing: Still Bond Bullish?" Special Report, November 8, 2006.

# Impact of Mortgage Crisis Spreads

How Subprime Mess Ensnared German Bank; IKB Gets a Bailout

DÜSSELDORF, Germany-Five years ago, a little-known bank that lent to small and midsize German companies decided it wanted to broaden its business. An affiliate of the bank started buying complex bonds invented in the U.S.

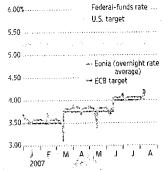
The strategy brought a sharply higher industry profile for IKB Deut-

> By Carrick Mollenkamp, Edward Taylor and Ian McDonald

sche Industriebank AG. Moody's Investors Service endorsed its move, crediting the bank last year with "successfully diversifying."

## Market Pricing

In the U.S. and the euro zone, short-term rate bids rose above central-bank interest-rate targets



Sources: Thomson Datastream; Prebon Yamane via WSJ Market Data

Central Banks Grapple With Rate Decisions As Markets Tumble

By GREG IP And Joellen Perry

The world's central bankers say investors should bear the pain of their past excesses, but turmoil in credit markets is testing that hard line.

Yesterday, a French bank's surprise announcement of subprime-related losses reignited investor worries and sent short-term interest rates sharply higher. In response, the European Central Bank took unusually aggressive steps, injecting cash into money markets to bring rates back down by day's end. A few hours later, the Federal Reserve did the same in the U.S., to a lesser degree.

Nonetheless, skittish investors sent

HOUSING BUBBLE

# Credit Chill Freezes Leveraged Deals

LONDON-The big chill gripping ;lobal credit markets has caused 46 lereraged financing deals around the world to be pulled since June 22, repreenting more than \$60 billion in fundng that companies had planned for nergers and acquisitions.

The number of deals pulled last

The credit squeeze has slowed to a rickle the flood of debt financing that cording to data compiled by Baring Asset Management, which also tallied the total number of pulled deals.

In addition to the \$60 billion of financings that have been postponed, this total includes those deals that banks have underwritten but haven't yet tried to sell as loans and bonds to investors.

By comparison, banks last year sold some \$4 trillion of loans and more than \$837 billion of bonds from high-

story," said Jason Evans, head of government trading at Deutsche Bank in New York. "This is just going to be around for some period of time, and the market is now getting very well trained to react first and to ask questions later. It's going to translate into perhaps a little excess volatility."

-Deborah Lynn Blumberg

2- CORPORATE BONDS

(+ SPREADS)

ended down 1/32 point to yield 4.563% LBO'S /MA'S "It's the same credit-concern

# Corporate Bond Market Has Come to a Standstill

3v Anusha Shrivastava

The investment-grade corporate ond market has ground to a halt, makng it difficult for companies to access apital and hard for investors to find a place to put their money to work.

The problems in the high-grade narket, which caters to companies with solid credit rankings, come amid tur-REDIT moil in stock and high-MARKETS vield bond and loan

narkets as investors, spooked by the roubles in the subprime-mortgage narket, turn their backs on risky assets. It amounts to a major repricing of isk after years of skimpy returns and ow volatility.

"The market is just frozen up," said lim Cusser, a portfolio manager at Naddell & Reed in Overland Park, Kan.

Activity has plummeted both in the secondary market, where existing onds trade, and in the primary marcet, where companies sell new bonds o raise money for investment and working capital.

# Banks Begin to Retreat TERM OPERATING CAPITAL From Financing Offers

Morgan Woes Unloading Insight for Carlyle Show Widening Credit Trouble

By Dana Cimilluca And DENNIS K. BERMAN

Choking on a massive backlog of pending private-equity financings and a choppy credit market, investment banks are rapidly retreating from offers to finance other deals in the works.

# **Commercial Paper Shows Some Stress**

Bad Mortgages Weigh On Low-Profile Corner Of Short-Term Market

By Aparajita Saha-Bubna

A little-known corner of the commercial-paper market where companies commonly fund their short-term capital needs-from inventories to mergers—is showing signs of stress



# Dow Plunges on Rising Credit

Rally Ends With Thud As Stocks Fall 387.18; Hedge Rumors Continue

By E.S. BROWNING

REDIT FEARS erupted again, this time in France, generating panic stock and bond selling at times and sending the Dow Jones Industrial Average to its second-heaviest one-day plunge since 2003.

Amid continuing losses at some hedge funds, the heavy stock selling dashed hopes that the nascent threeday rebound earlier this week might mark an end to the stock rout that began last month.

Corporate-bond markets were badly roiled, with investors sometimes finding it impossible to sell for a lack of willing buyers. The price of the 10-year Treasury note rose, investors fled to its relative safety.

The selling accelerated at day's end as some investors tried to close out positions to avoid being exposed to what

the markets may bring today.

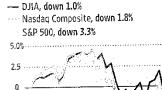
Imports of gasoline and blending components, which averaged less than one million barrels a day from February to April, averaged 1.3 million in June, as refiners around the world

#### THURSDAY'S MARKETS

DJIA	13270.68
Nasdaq	2556.49 ♥ 56.49
Oil/barrel	\$71.59 ₩ \$0.56
10-year Tro	asury
Price	14/32
Yield	4.788%
Free up	dates at
INIC IBRAS	kets.com

INDEX PERFORMANCE SINCE END OF JUNE

#### Summer Swings



Source: WSJ Market Data Group

July

shipped product to the U.S. to take advantage of higher prices.

The Dow industrials, which had risen for three days, plunged 387.18 points, or 2.83%, to 13270.68. The blue Please turn to the next page

# Global Squeeze

After a prolonged period of easy credit that fed a boom in mortgages, leveraged buyouts and share buybacks, the taps have begun to tighten—and the shockwaves are reverberating world-wide. Here, a look at some of the aftermath:



- Fund losses
- Other

BNP Paribas's asset-management arm

freezes three of its asset-backed security funds yesterday amid a lack of liquidity.

German bank IKB says it has "felt the impact" of the subprime fallout and Is in need of nearly \$5 billion bailout plus billions more in liquidity guarantees.

BNP Paribas headquarters in Paris

**GERMANY** 

FRANCE 40 **a** 

ROMANIA

S. AFRICA

U.A.E.

JAPAN

S. KOREA

MALAYSIA

RUSSIA

AUSTRALIA

American Home Mortgage Investment

Margin calls forced the mortgage lender into bankruptcy protection on Aug. 6, after it laid off most of its work force the week before.



ARGENTINA

A worker packs his car after last week's layoffs at American Home Mortgage

BRAZIL

NETHERLANDS

Subprime Fallout Hits New Frontiers



Independent Investment Research Since 1949



August 13, 2007

Investment strategy and recommendations for the U.S. fixed income market

# Weekly Bulletin

#### PORTFOLIO DURATION: At Benchmark.

We are not yet willing to deviate from benchmark duration given the current volatile backdrop.

## SECTOR ALLOCATION

It is too early to buy, but high quality corporate bonds look attractive according to both our fundamental valuation model and the breakeven spread. Avoid high-yield despite the recent backup in spreads.

Valuation is compelling for inflation-indexed Treasury securities. Stay overweight TIPS.

#### FED AND ECONOMY

The Fed will not hesitate to take the next step and ease policy IF liquidity problems worsen in money markets and/or spread to other critical areas, such as the swaps market.

#### PORTFOLIO ALLOCATION

Sector	Investment Stance*	Legend
Treasurys	3	Maximum     Underweight
Spread Product	3 <i>4</i>	2. Underweight
Agencies MBS	3	3. At Benchmark
CMBS	4	4. Overweight
ABS	4	5. Maximum
Corporates**	2	Overweight
High-Yield	2	
Municipals	4	

Recommended portfolio weighting relative to benchmark.

# SUBPRIME WOES CROSS THE LINE

The liquidity crunch in money markets has set off alarm bells among policymakers. Central banks up to now have taken the view that the turmoil in the credit markets represented an inevitable and healthy re-pricing of risk. The assumption was that the U.S. subprime mess would stay contained to securities and markets directly related to subprime. However, last week's bout of illiquidity in money markets changes everything (Chart 1). It was an important sign that subprimerelated stress has crossed the line from being a sector-specific event, to a source of systemic risk. This is why central banks around the world have injected liquidity into the banking system; policymakers do not want to see liquidity seize up in markets unrelated to subprime.

It is impossible to know whether this action will mark the end of the crisis. Nonetheless, the Fed and other central banks will not hesitate to take the next step and ease policy IF liquidity problems worsen in money markets, or if it spreads to other critical areas, such as the swaps market.

One implication is rate hikes are at least temporarily off the table for those central banks that previously saw the need for further tightening. There is little chance that the European central banks or the Bank of Japan will consider tightening if there are liquidity issues in financial markets, no matter how worried they are about medium-term inflation pressures. Recent tough

rhetoric from policymakers, suggesting that



editor@BCAresearch.com TEL 514.499.9550 FAX 514.843.1763 www.BCAresearch.com Copyright © 2007 BCA Publications Ltd. All Rights Reserved. Refer to last page

<sup>\*\*</sup> Investment-grade.

DISABILITY BENEFITS !

Region has a big increase

# **SECURITY RACKLOG DOUBLES**

The caseload in KC's office tops 11.000. Kansas has the biggest backup of appeals in the country.

> By DEBRA SKODACK The Kansas City Star

he backlog of people in the Kansas City region waiting to learn whether they will receive Social Security disability benefits has doubled in the past three years.

And nationwide, 730,000 Americans are lined up to appeal for federal disability benefits, a national advocacy group said Tuesday.

Kansas has the biggest backlog in the country, according to the report released by the American Association of People with Disabilities, along with Allsup Inc., a company that represents claimants.

Missouri had the 19th-worst backlog, according to the report, the first of its kind.

Social Security's Kansas City office, which hears appeals from western Missouri and eastern Kansas, has seen its caseload swell from 5,664 in 2004 to an estimated 11,573 now.

"Each one of these numbers represents a person who needs our help," said John Garlinger, spokesman for Social Security's Kansas City region. "It's tough. We all want to do better.'

Len Carver wishes they would hurry. The 56-year-old from Tonganoxie, Kan., a

that it takes this long. It is ridiculous that it takes that long." LEN CARVER OF TONGANOXIE, KAN.

than the national average. Kansas City lawyer Larry Dean routinely tells new clients to expect to wait two years

> "They can't believe it," Dean said. "I have 150 clients wanting to know when they are having a hearing."

for an appeal hearing.

Five years ago, Dean said, he would have gotten 70 to 80 of his clients into hearings in one

**DISABILITY:** Delays during ap year. So far this year, fewer

> hearings. "They don't have the staff getting the cases ready" for the

than 20 of his clients have had

judges, Dean said.

Just in case Central bank

action fails to stimulate

a weakening economy, can

We cut taxes (AND INCREASE

FEDERAL DEFICIT) just at the

time that the baby-boom

A6 WEDNESDAY, AUGUST 1, 2007

FROM AT

former assistant manager at a

discount store, first applied for

disability benefits in June 2004.

heart attacks in 2003. She tried

to return to work but became

too exhausted. She has six

stents in her heart and is now

awaiting a hearing on her third

long," Carver said. "It is ridicu-

lous that it takes that long."

"It's not right that it takes this

The process starts when a

person files a claim, which is

examined by a state Disability

Determination Service office, Garlinger said. If the office re-

jects it, the claimant can appeal

to a Social Security administra-

Kansas officials believe the

delays occur during appeals.

The state says initial claims are

processed in an average of 71

days, nearly two weeks less

appeal for benefits.

tive law judge.

She suffered two massive

retirement pubble is starting??

The Kansas City office has its full complement of 11 administrative law judges, Garlinger said. That is up from eight in March 2004.

Garlinger said he could not speak about the office's staff-

ing levels.

Kansas Gov. Kathleen Sebelius said Tuesday's report was "another unfortunate example of a federal government program that has failed Kansans."

"Seriously ill and injured Kansans who apply for (Social Security) income to pay for food, medicine and shelter are waiting far too long for answers," she said. "I would hope that the president and Congress take prompt action to eliminate this backlog, and provide Kansans the support they need and deserve.'

The report's rankings were determined by comparing the number of people waiting for a hearing on their disability application to the number of people receiving disability benefits in each state at the end of 2006.

According to the report, Kansas had a backlog of 14,842

# **SOARING NU**

FROM THE COV

The number of people Social Security admir and eastern Kansas h

#### Cases pending Applicants waiting y or longer for a heari

\*Estimate

Note: 2004 numbers numbers are from Oc

Source: Social Security Admini:

## DISABILITY BAC

The report took the ! and expressed it as a receiving disability b

#### WORST

1. Kansas	14,847
2. Wash. D.C.	2,299
3. N. Dakota	2,518
4. Michigan	49,95
5. Alabama	30,972
19. Missouri	19,648

Note: Backlog figures \ Dakota, Vermont and \

Source: Nationwide Social Sec

cases, equivalent to 1 cent of beneficiaries. had a backlog of 19,6 or 11.7 percent of bene

"The Social Security actually already her manifesting itself firs

SEE DISABILITY | A6



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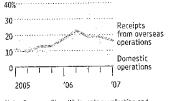
By TIMOTHY AEPPEL

As a weak housing market and a credit crunch pose increasing economic risks at home, many U.S. companies are finding shelter in their growing profits from overseas.

Foreign operations contributed to strong second-quarter results in re-

# Traveling Money

Change from a year earlier in U.S. corporate profits\*



Note: Gross profits with inventory-valuation and capital-consumption adjustments

Source: Commerce Department data via the Investment Strategies Group at Bank of America

cent weeks from a number of companies, ranging from giants like General Motors Corp. and Citigroup Inc. to smaller manufacturers like Harley-Davidson Inc. Part of this upswing can be traced to a weaker dollar, which creates an automatic gain when a company translates overseas profits back into now-devalued greenbacks.

But the flush profit reports also demonstrate the benefit to U.S. companies that have intensified efforts in recent years to push into other markets. Economies in most other parts of the world-including China, Latin America and Europe-have grown faster than the U.S. over the last 18 months, providing a countercyclical balance for multinational companies. Overseas growth could provide further support for companies and investors if parts of the U.S. economy continue to worsen.

The profit surge underscores the reasons that U.S. business executives are Please turn to page A11

STRONG GLOBAL ECONOMY

# Jutput Growing Faster Than Expe l Economic

Global Boost Economic-growth projections ally dependent on exoorts and investment

inventories have economy is growing nave receded, the IMF said. The slumping nousing market con-inues to be a drag on i.S. growth, but to a nore slowly, the downside risks to demand Though the U.S. ast year. Meanwhile onsiness picked up. esser China alone will account for about a to global growth, no matter whether its whose economy is expected to expand quarter of global growth this year, IMF ofyear, has become the largest contributor 11.2% this year and another 10.5%

Euro zone

output is measured in terms of purchasthe IMF, meanwhile, slightly lowered power or at market exchange rates, growth engine for many years, year and 2.8% for 2008.

strength to strength at this point," IMF Deputy Director of Research Charles Col "China is certainly

growth this year to ing and inflation risks fuel commodity prices this year, including uted to more pressure strong growth, supply to further tighten mon-The fund predicted a sharp jump in nonconstraints are tighten have edged up...increas ing the likelihood tha central banks will need etary policy," the orgademand has contrib on prices, the IMF said weather-related production "With projection, in pct. pts. 9.0 0.2 5 63 10 1,2 9.0 8 3 -0.2 63 Source: International Monetary Fund 11.1% 11.2% 10.5% 5.2 projection 2.6 5.2

an annualized growth rate for the quarter with data due out tomorrow likely enced a rebound in the second Mr. Collyns said the S. probably experi

continue to rise, and the impact of an increase in the value-added tax this year did The German economy is performing surprisingly well, as exports and investment of more than 3.0%.

greater use of fuels derived from crops. Oil prices have been higher than expected since April, and to show

> economic growth in China, he year, has finally joined investment as a added. "It shows some progress is l

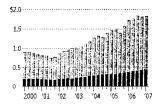
# Help From Overseas

By Elizabeth Price

Receipts from overseas operations

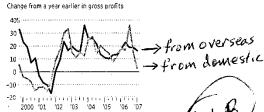
U.S. corporate profits are getting a boost from overseas...

In trillions; at a seasonally adjusted annual rate

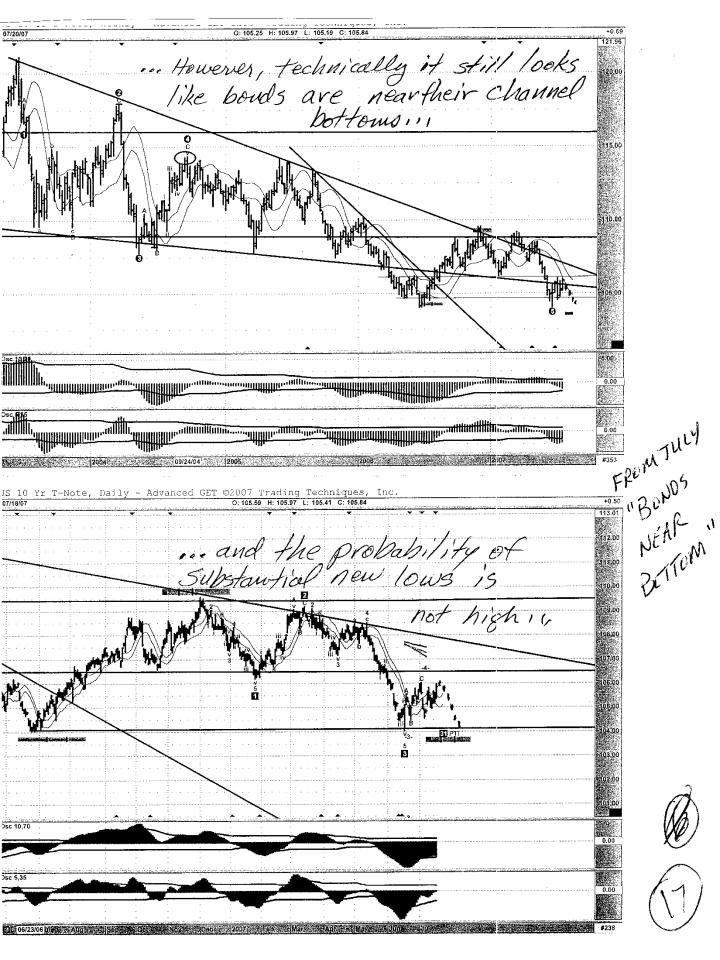


Where earnings growth recently has been steadier than at home

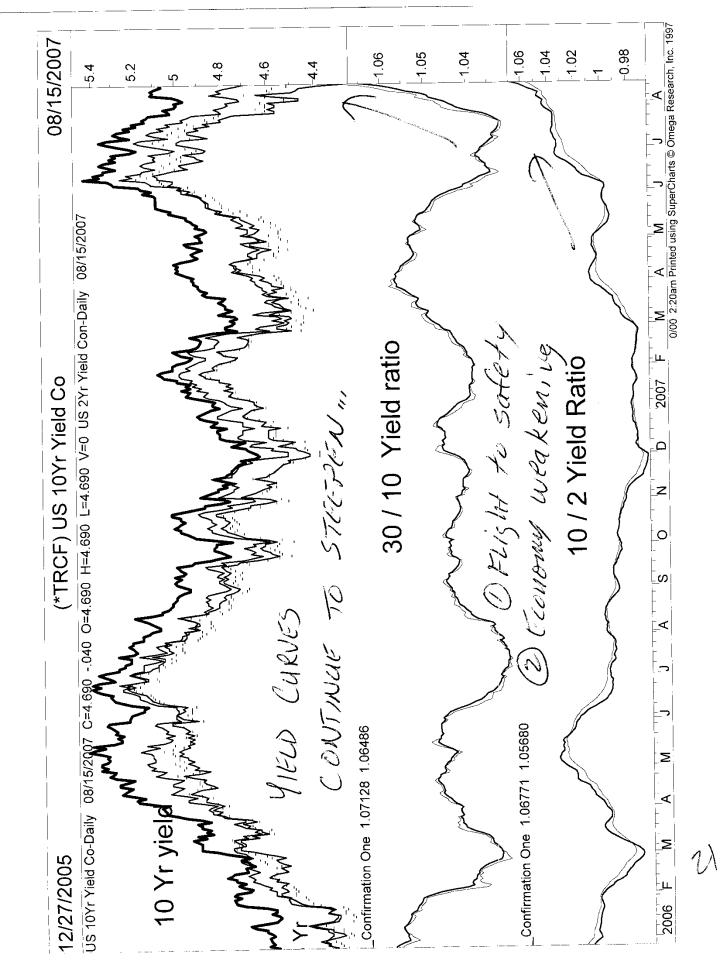
123 Domestic operations

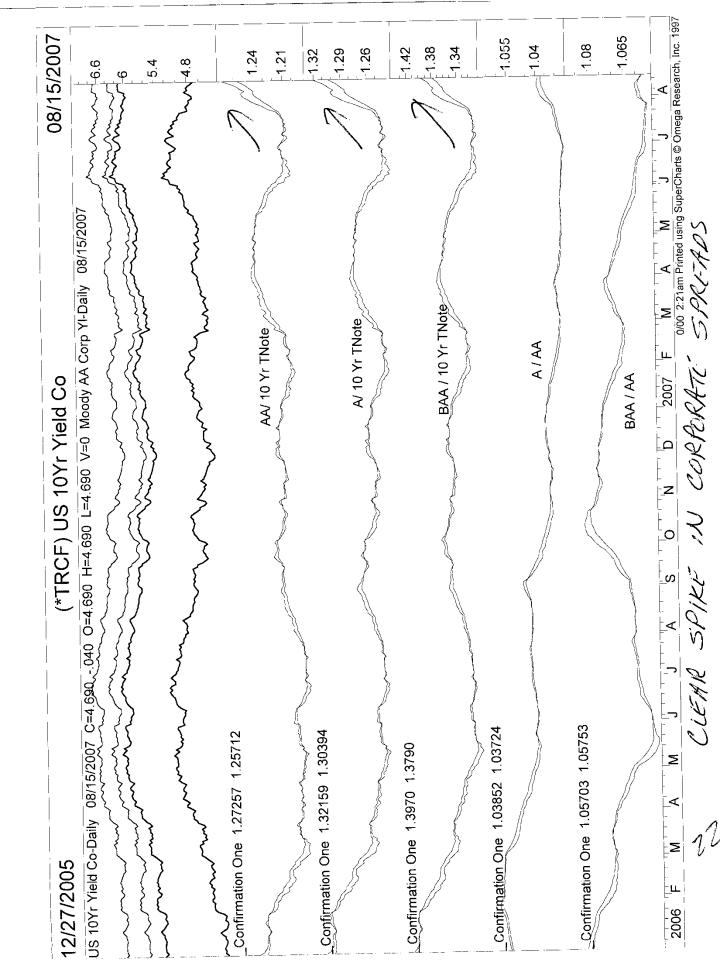


Note: Corporate profits with inventory-valuation and capital-consumption adjustments Source: Commerce Department data via the Investment Strategies Group at Bank of America





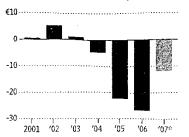




#### THE CUTO ETTECT

French President Nicolas Sarkozy, calling for input from political leaders into eurozone monetary policy, has cited the toll the strong euro has taken on French exports.





The euro's value in dollars



\*As of May; €10 billion = \$13.8 billion

Sources: French government statistics; Reuters via WSJ Market Data Group

# Euro Has Germany, France Clashing Over ECB Policies

By Niels C. Sorrells And Gabriele Parussini

BERLIN—The soaring euro is opening new rifts between Germany and France as the leaders of Europe's two largest economies prepare for an important summit next week.

As the euro has hit ever higher levels against the dollar, the yen and other major currencies in recent weeks, French President Nicolas Sarkozy has called for more input from political leaders into how the European Central Bank sets monetary policy for the 13 nations that use the currency. Mr. Sarkozy has cited the toll the strong euro has taken on French exports—particularly plane maker Airbus, which is owned by the French-German joint venture, European Aeronautic Defence and Space Co., or EADS.

German Chancellor Angela Merkel has resisted any effort by Mr. Sarkozy to inject more politics into the decisions made by the Frankfurt-based ECB. On Tuesday, she told a German radio program: "I don't agree with any of this. I won't go along with it and neither will the entire government." ECB independence should be protected to help it fight inflation, which remains its top priority, she added.

The two leaders will meet Monday at Airbus headquarters in Toulouse, France, to discuss ways to streamline the complex management structure of EADS.

Beyond politics, a difference in business cultures contributes to the clash between leaders of the euro zone's two largest economies. French companies trail Germany's newfound competitiveness, which has been achieved after a long string of economic changes and corporate restructurings since German unification.

While Germany has reliably posted trade surpluses in recent years—and is the world's largest exporter—France has seen its trade deficit widen to £27 billion (\$27 billion)

the ECB is expected to become an issue in future EU summits and other policy sessions in Brussels, where he has gone without public support from other eurozone governments.

In Berlin, Ms. Merkel and her cabinet members take turns mounting open opposition.

"This is an exchange rate we can live with," German Economics Minister Michael Glos said last week, noting benefits such as cheaper imports brought on by the strong euro. "The economy is booming and there are no current problems."

Not so in France, where some of France's industrial champions—particularly Airbus—are feeling the pinch.

EADS Chief Executive Louis Gallois warned in an interview published yesterday in the financial magazine Challenges if the dollar sinks more over time, the airplane maker would have to consider if it can continue to make planes in Europe.

He said each 10 U.S. cents the eurorises against the dollar shaves €1 billion from the company's operating result.

Airbus's chief rival, Boeing Co., has 80% of its costs in dollars, while 50% of the costs born by Airbus parent EADS are in euros, according to Mr. Gallois. He said the company's Power8 restructuring program is based on an exchange rate of one euro to \$1.35.

The euro hit a new high against the dollar of slightly less than 1.38 yesterday. The currency peaked at \$1.3797 before settling back to \$1.3788 later in the day.

The dollar is softening on a weakening U.S. economy and perceptions of a rising risk in the U.S. subprime credit markets. Europe, by contrast, continues to show robust growth that could force the ECB to continue raising interest rates, which makes the euro attractive to global investors.

"France has a supply problem: It doesn't produce what is in high do

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